

## **NATURA COSMÉTICOS S.A.**

Corporate Taxpayer's ID  
(CNPJ/MF) 71.673.990/0001-77

Publicly-held Company

Company's Register (NIRE)  
35.300.143.183

### **MINUTES OF THE BOARD OF DIRECTORS MEETING**

On August 25, 2018, at 8:00 p.m., the Board of Directors of **NATURA COSMÉTICOS S.A.** ("Company") convened, with the attendance of all its members and presided over by Mr. Guilherme Peirão Leal, at the Company's registered office located in the city of São Paulo, State of São Paulo, at Avenida Alexandre Colares, nº 1.188, Vila Jaguara, Zip Code 05106-000, to discuss and vote on the nomination of Mrs. Jessica DiLullo Herrin, an American citizen, a graduate in economics from Stanford University, founder of the Stella & Dot, Keep Collective and Ever Skin, for the position of member of the Company's Board of Directors. Such indication shall be submitted to vote at an extraordinary general meeting of the Company that will be duly convened.

After analyzing the matter, the Directors approved, unanimously and without any reservations, the nomination of Mrs. Jessica DiLullo Herrin for the position of member of the Company's Board of Directors. Such indication shall be submitted to vote at an extraordinary general meeting of the Company that will be duly convened.

As there were no further matters to be discussed, these minutes were read, approved and executed by all present. Signatures: Guilherme Peirão Leal, Chairman of the meeting and Co-Chairman of the Board; Antonio Luiz da Cunha Seabra, Co-Chairman of the Board; Pedro Luiz Barreiro Passos, Co-Chairman of the Board; Roberto de Oliveira Marques, Executive Chairman of the Board of Directors; Silvia Freire Dente da Silva Dias Lagnado, director; Carla Schmitzberger, director; Gilberto Mifano, director; Fábio Colletti Barbosa, director; and Moacir Salzstein, secretary of the meeting.

I certify that this is an excerpt from the minutes drawn up in the Company's records. Moacir Salzstein  
Secretary of the Meeting.

Moacir Salzstein  
Secretary of the Meeting