

ANNUAL SCHEDULE - 2019

| ANNUAL SCHEDULE OF CORPORATE EVENTS | |
|---|---|
| Corporate Name | Natura Cosméticos S.A. |
| Headquarters Address | Avenida Alexandre Colares, 1188, Vila Jaguará. CEP: 05106-000. São Paulo – SP |
| Internet Address | https://natu.infoinvest.com.br/ |
| Investor Relations Officer | Name: José Antonio Filippo E-mail: oficios@natura.net Telephone number(s): (11) - 43899700 |
| Responsible for the Investor Relations Area | Name: Viviane Behar de Castro E-mail: vivianebehar@natura.net Telephone number(s): (11) - 43899700 |
| Newspapers and places in which the Company publishes its corporate acts | Diário Oficial do Estado de SP Jornal Valor Econômico (SP) IR website: www.natura.net/investidor |

A – Mandatory Scheduling

| Annual Financial Statements, related to the fiscal year ended on 12/31/2018 | |
|--|-------------|
| EVENT | DATE |
| Disclosure through IPE system | 02/21/2019 |

| Standardized Financial Statements – DFP , related to the fiscal year ended on 12/31/2018 | |
|---|-------------|
| EVENT | DATE |
| Disclosure through ENET | 02/21/2019 |

| Quarterly financial information – ITR | |
|--|-------------|
| EVENT – Disclosure through ENET | DATE |
| Regarding the 1 st quarter | 05/02/2019 |
| Regarding the 2 nd quarter | 15/08/2019 |
| Regarding the 3 rd quarter | 11/07/2019 |

| Annual and Extraordinary Shareholders Meetings | |
|---|-------------|
| EVENT | DATE |
| Holding of the Annual Shareholders Meeting | 04/12/2019 |

| Reference Form related to the current fiscal year | |
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| EVENT | DATE |
| Disclosure through ENET | 05/31/2019 |

B – Optional Scheduling

| Earnings Conference Call and Public Meeting with Capital Markets Analysts | |
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| EVENT - Public Results Release Regarding the Quarterly Financial Information | DATE |
| Public Conference Call: analysis and discussion of the 2018 results | 02/22/2019 |
| Public Conference Call: Analysis and discussion of the 1 st quarter 2019 | 05/03/2019 |
| Public Conference Call: Analysis and discussion of the 2 nd quarter 2019 | 08/16/2019 |
| Public Conference Call: Analysis and discussion of the 3 rd quarter 2019 | 11/08/2019 |
| Holding of the Public Meeting with Capital Market Analysts, open to other interested persons, (APIMEC– “Natura Day”) | 04/12/2019 |

| Annual Shareholders Meeting | |
|--|-------------|
| EVENT | DATE |
| Submission of the management proposal through IPE | 03/13/2019 |
| Submission of the Call Notice through IPE | 03/13/2019 |
| Submission of the main resolutions or the minutes of the Annual Shareholders Meeting through IPE | 04/12/2019 |